

# Comprehensive Economic Development Strategy Update

2016



**Purchase Area Development District**

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# **Comprehensive Economic Development Strategy**

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## **CEDS UPDATE**

The Purchase region had a number of new and expanding project announcements in the past year. In 2015 a total of 234 new jobs were announced along with \$36,294,291 in new private investment. Unfortunately, this year Verso, Inc. which operates the paper mill in Wickliffe has announced it is ceasing operations. This will affect over 300 workers at the plant.

Despite the economy uncertainty, the Purchase Area is still striving towards its CEDS goals. The PADD and other agencies have been working to identify projects that will enhance the viability of the region and secure funding to make those projects a reality. Included in this update is a listing from each community of their priorities. The list includes industrial park development, water and wastewater improvements, as well as recreational facilities. All of these affect the lives of current and future residents so they can live here and raise their families.

## **Integration of Kentucky's Economic Priorities**

In 2011, the Kentucky Cabinet for Economic Development enlisted Boyette Strategic Advisors to undertake a Statewide Economic Development Plan. Input was sought from community leaders, elected officials, partner organizations, Kentucky companies, and state government representatives throughout Kentucky. The result of this effort is a plan titled ***Kentucky's Unbridled Future***.

***Kentucky's Unbridled Future*** identified five broad strategic business/industry target categories containing ten sectors that present the greatest opportunities for growth in the Commonwealth. They are:

- Advanced Manufacturing
  - Automotive
  - Batteries & Energy Storage Devices
  - Value-Added Agriculture & Beverages
- Sustainable Manufacturing
  - Energy-Efficient Lighting
  - Renewable Energy
  - Sustainable Packaging
- Technology
  - Life Sciences
  - Data Centers
- Transportation
  - Distribution & Logistics
- Healthcare
  - Healthcare Services

The plan also identified six strategic priorities and action items that are critical to Kentucky's economic development success. These priorities are:

- Business Climate
  - Strengthen Partnerships
  - Assess/Improve Incentives
  - Evaluate Taxes/Regulations
  - Embrace Regionalism
- Business Development
  - Increase Global Direct Investment
  - Increase Human Capital

- Support Physical Capital
- Develop Existing Business Support
- Support Headquarters Recruitment
- Support Tourism Development
- Support the Military
- Kentucky Brand
  - Define the Kentucky Advantage
  - Lead State Marketing Efforts
  - Develop Aggressive Marketing Campaign
- Sustainability
  - Develop Sustainable Agenda
  - Pursue Renewable Portfolio Standards
  - Encourage Green Building/Design
- Innovation & Technology
  - Improve Partnerships
  - Increase Access to Capital
  - Support R&D Activities
- Entrepreneurial Culture
  - Coordinate Resources
  - Support Local Activities
  - Increase Entrepreneurial Education

The PADD supports these statewide priorities and will work to support them to the extent that they are consistent and complementary to local and regional priorities.

## **ACTION PLAN**

The CEDS committee will focus its efforts on three items that will enhance the economic competitiveness of the region, and are goals the committee can achieve either through its own efforts or in partnership with other entities in the region. These goals are:

1. Complete a feasibility/infrastructure improvement plan to enhance and improve the multi-modal capabilities of the region.
2. Increase telecommunications capabilities in the region – broadband access, cell service, etc. – with an emphasis on increasing access to existing industry and industrial parks.
3. Establish an Advanced Manufacturing program in the region.

The ADD has also been involved with the Department of Agriculture and the Governor's Office of Agricultural Policy in developing an agriculture database. The ADDs received a grant through EDA to help fund the project. A description of the program follows:

### **Kentucky Agricultural Development Information System (KADIS)**

The KADIS is a partnership between the Kentucky Department of Agriculture, the Governor's Office of Agriculture Policy, the US Economic Development Administration and the Kentucky Area Development Districts in an effort to link together all organizations, institutions, agencies, and individuals seeking to promote and develop the agricultural sector of the Kentucky economy. The ADD's work with each county in their respective region to gather data sets that will collectively produce an all-inclusive spatial/non-spatial Geographic Information System of all agricultural resources and assets throughout the Commonwealth of Kentucky. This web-based GIS driven system

will create an emphasis on linkages and integration towards future planning and projects that affect the agriculture economy.

Some of the datasets included in KADIS include:

- Sites/buildings suitable for agricultural businesses and industry
- Soils data
- Existing ag businesses and facilities
- Disaster prone facilities, crop loss data, etc.
- Agricultural friendly land use regulations
- Kentucky Proud facilities, farmers markets, organic products, etc.
- Bio-energy resources/produce and local food resources
- Distribution/aggregation facilities
- Livestock resources
- Land uses including prime farmland, environmentally sensitive and protected areas, etc.
- Workforce development/technical training resources and programs
- Crop production information
- Transportation resources (rail, ports, etc.)
- Linkages to other resources such as water, sewer, etc.

## Implementation

The accomplishment of the goals and objectives stated above is the priority for the Purchase Area Development District. However, they can only be achieved if there is cooperation throughout the region. Our partners, among others, in this process will be:

- County and City Governments
- Special Districts
- Local Economic Development Corporations
- Local School Systems
- Murray State University
- West Kentucky Community and Technical College
- University of Kentucky
- Mid-Continent University
- Chambers of Commerce
- West Kentucky Workforce Investment Board
- Purchase Area Water Management Council
- West Kentucky Educational Cooperative

A collaborative, engaged process will occur over the next five years to accomplish these goals and objectives. Without cooperation they can not be achieved.

Also, the PADD has been directly involved in disaster mitigation efforts throughout the region. The district currently staffs a Citizen Corps Committee which works with the area's emergency management directors on projects. Also, the PADD works with the counties, cities and other groups in any direct response to a natural or man-made disaster that occurs. In 2012 the ADD has completed an update to the region's Hazard Mitigation Plan. This plan is the result of a multi-year effort in the region to directly address how the region can lessen the impact of a natural disaster. The plan can be accessed at this link:

[http://www.purchaseadd.org/Geographic\\_Information/PADD\\_Hazard\\_Mitigation\\_Plan\\_Update.html](http://www.purchaseadd.org/Geographic_Information/PADD_Hazard_Mitigation_Plan_Update.html)



## **STRATEGIC PROJECTS**

### **Regional Projects**

#### **PROJECTS**

Barkley Regional Airport Improvements

Bridge crossing between Wickliffe and  
Hickman

Foreign Trade Zone

Highway 80 – Extension to Columbus

Highway 80-Purchase Parkway Connector

Interstate 66 Construction

Interstate 66 Study

Interstate 69 Construction (Calvert City  
Interchange)

Kentucky Dam Lock Expansion

Olmstead Lock Improvements

Paducah Riverfront Development

Purchase Area Regional Industrial Park

Rail Line Improve/Upgrade from Hickman  
Riverport to TN state line

Regional Ports Upgrade

US Highway 51 Bridge at Wickliffe

Wickliffe to Missouri, Bypass Illinois

Wingo – Fulton I-69 interchanges

## BALLARD COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Road & Bridge Improvements	750,000	On-Going
Road Equipment	500,000	2015-2016
Fort Jefferson Park to overlook the Mississippi River	1,750,000	On-Going
Industrial Park Development	750,000	On-Going
Riverport Development	3,500,000	2015-2016
Joint Sewer Agency Treatment System	5,000,000	2015-2016
Senior Citizens Center	700,000	2015
Judicial Building	750,000	2015 - On-going
Community Shelter	300,000	2015-2016
Ambulance	130,000	2015-2016
Land Acquisition – to expand parking at courthouse	150,000	2015-2016
Recycling Center	200,000	2015-2016
Camping and Lodging Resort	1,000,000	2015 - On-going
County Hospital	2,000,000	2015 - On-going
New Library Building – Ballard/ Carlisle/Livingston	1,500,000	
Courthouse Improvements	3,000,000	
Blandville Park – original site of Courthouse	50,000	

**CITY OF BARLOW  
Ballard County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Replace Old Sewer Lines	400,000	2016-2020

**CITY OF KEVIL  
Ballard County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Water System Extension - New Water Tower Meter Added	750,000	On Going
Street Improvements	25,000	On Going
Sewer System Improvements (Rehab)	400,000	On Going
Major Sewer Improvements Extension & Lagoon Update	1,200,000	On Going

**CITY OF LaCENTER  
Ballard County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Street Improvements	70,000	Annual
Work on Existing Water Tower to bring into compliance	250,000	2016
Walking Trail in Park	8,000	2016
Memorial Area in Park to Honor Veterans	5,000	2016
Sewer Collection System Rehabilitation	750,000	2016
Repair Existing Water Lines	100,000	2016

**CITY OF WICKLIFFE  
Ballard County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Sidewalk & Storm Drain Construction and Improvements	275,000	On Going
Street Improvements	410,000	On Going
Improve Drainage Facilities	200,000	2017
Street Improvement	250,000	2017
Street Resurfacing	50,000	On Going – 2016
Park Development Improvement	175,000	2017
Industrial Site Development	100,000	On Going
Economic Development Prospects (Industrial Recruitment)	400,000	On Going
Ft. Jefferson Property Park Historical Development & Riverfront (construction of the fort)	300,000	On Going – 2017
New Road to River Port	900,000	2017
Senior citizen Apartment Complex	600,000	2017
Fire Station – Wickliffe Building Improvement	200,000	2017
Municipal Equipment Warehouse	100,000	2017
Ft. Jefferson Visitor’s Center	75,000	2016
Water Plant Well Replacement	150,000	2017
City Lagoon Improvements	150,000	On going
Sidewalk Improvements	250,000	On going

## CALLOWAY COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Highway 641 4-laning between existing 4-lane and Tennessee state line		
Road and Bridge Installation	3,000,000	2017
Improve Almo, Ky Water District	1,000,000	2017
641 Water District	1,000,000	2017
Water District #2	1,000,000	2017

**CITY OF HAZEL  
Calloway County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Street Improvements	100,000	2016
Water System Improvement	100,000	2016
City Park and Recreation Area	25,000	2016
Flood Control	50,000	2016
Wastewater System Improvements	1,000,000	2016
Fresh Water Extension	3,000,000	2016



**CITY OF MURRAY**  
**Calloway County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Industrial Park Infrastructure Development	1,000,000	2016-2018
City-County Park Infrastructure Improvements	3,500,000	2016-2019
Sidewalk Construction and Improvements	500,000	2016-2018
Water District Consolidation w/City	1,000,000	2016-2019
Air Transportation Improvements	1,000,000	2016-2017
Convention Center	2,500,000	2016-2019
Downtown Redevelopment	5,000,000	2016-2018
North 16 <sup>th</sup> Street Improvements	15,000,000	2016-2019
Public Safety Facility (Police & Fire)	10,000,000	2016-2020
Fire Sub Station	3,000,000	2016-2020
Walking Trails	500,000	2016-2018
Bike Lanes/Paths	500,000	2016-2019
Storm Shelter	3,000,000	2016-2019
Murray Bypass (641 South-Hwy 68/80)	50,000,000	2016-2020
Frontage Road Extension (US 641 N at Bee Creek)	2,500,000	2016-2019
Emergency Generators	2,000,000	2016-2019
Public Safety Communication Infrastructure	250,000	2016-2019
Water Plant Infrastructure Improvement	7,500,000	2016-2019

**CARLISLE COUNTY**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Library Development	200,000	2016
Park Development	250,000	2016
Sewer Improvements – Cunningham Sewer Line to Cunningham	1,000,000 750,000	2016
Sewer Improvements – Milburn Sewer Line to Milburn	1,000,000 750,000	2016
Airstrip Development	1,000,000	2016
Industrial Site Development	1,000,000	2016
Flood Control Projects (Mayfield Creek Maintenance)	500,000	2016
Road Improvements (Hwy 62 to Paducah)	10,000,000	2016
Bridge Construction & Improvements	450,000	2016
Community Building for Elderly Addition	500,000	2016
Solid Waste/Transfer Station	600,000	2016
Industrial Spec Building	1,000,000	2016
911 Emergency System	300,000	2016
Ambulance Service Improvements	250,000	2016
Rural Water Line - (Highway 123 from Bardwell to Berkley - 6 miles)	1,000,000	2016
Rural Water Line Extensions: for Cunningham	500,000	2016
for Arlington	500,000	2016
County Wide Warning System	350,000	2016
Telecommunications for School System	1,100,000	2016
Improve Deena Building	1,000,000	2016
Arlington Utilities, Storage & Maintenance Bldg.	100,000	2016
Line Extension (Water to Milburn)	500,000	2016
County Activities Bldg for Park	1,200,000	2016-2017

**CITY OF ARLINGTON  
Carlisle County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Sidewalk	50,000	2016
Elderly/Low-Income Housing Rehabilitation	1,000,000	2016
Street Improvements	20,000	2016
Drainage Improvements	50,000	2016
Wastewater Improvements	1,000,000	2016
Generator for Water Plant	40,000	2016
Extension to Fire Station	80,000	2016
Branch Library Development	80,000	2016

**CITY OF BARDWELL**  
**Carlisle County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Fire Dept. Tanker Purchase. Pumper/Tanker is a priority for 2015-2016 due to no water supply out of city limits.	200,000	2016-2017
Collapsed Storm Sewers/Street Improvements	100,000	2016-2017
Housing CDBG	500,000	2016
Wastewater System Improvements	500,000	2016
300,000 – 500,000 Gallon Water Tower	750,000	2016-2017
Sewer Infiltration	350,000 – 500,000	2016
Sidewalk Project to the Courthouse Walking Trail – 4,000 ft. of sidewalk	325,000	2016-2017
Water & Gas Meter Electronic Read	250,000	2016-2017
Elec. Meter Electronic Read – including program	100,000	2016-2017
Police Dept. Police Cruiser Replacement	28,000	2016-2017

## FULTON COUNTY

PROJECTS	Estimated Cost	Implementation Years
Highway Improvements – Major:		
KY 166 - Widen & Improve		2016-2017
Extend KY 166 around Hickman to Hickman Riverport as part of I-269 loop		2016-2017
KY 125 to KY 1099 - Widen & Improve		2016-2017
KY 94 - GRR portion extended to US 51		2016-2017
Rail & Highway Access Improvements:		
Rail Rehabilitation	1,713,153	2016-2017
Rail spur for industrial park access	500,000	2016-2017
Multi-purpose Wharf – construction of 200 ft. by 90 ft. elevated wharf and purchase of 125 ton crane to enable multiple transfers;		
Wharf Engineering, Design & Inspection	365,686	2016-2017
Wharf Construction	5,503,101	2016-2017
Crane Acquisition	1,532,914	2016-2017
Warehouse space – covered storage for customers	955,826	2016-2017
Highway Access to KY 1099	1,000,000	2016-2017
Upgrade and Improvements to Virgil Craven Airport: Construct 4,000 ft runway & full length taxiway, new terminal & hangars	6,000,000	2016-2017
Upgrade County Government buildings to energy efficient/alternative energy sources	850,454	2016-2017
Recycling/waste stream reduction collection center	590,971	2016-2017
Fulton County Emergency Operations Center Including Central Dispatch Center	1,383,397	2016-2017
Great River Road Amenities:		
Casey Jones Park & Museum	250,598	2016-2017
Hickman Harbor Marina	561,342	2016-2017
Bed & Breakfast	280,670	2016-2017
10-State Genealogical GRR Library	564,203	2016-2017
Open Purchase Parkway Visitor’s Center	933,652	2016-2017
Complex/Nature & Hiking Trails	150,000	2016-2017

**CITY OF FULTON**  
**Fulton County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
City Park Expansion/Improvements	100,000	2018
Street & Sidewalk Repairs	100,000	2017
Industrial Park Improvement	100,000	2016
Fire Apparatus	1,000,000	2017
Elderly Housing	800,000	2018
Sewer System Improvements	2,500,000	2016-2017
Stormwater System Improvements	750,000	2017
Fulton – Natural Gas Line	2,000,000	2017
Wastewater Lagoon Improvements	1,500,000	2017
Water Plant Improvements	1,500,000	2017

**CITY OF HICKMAN  
Fulton County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Water Treatment Plant Improvements	500,000	2016
Water Sewer Project	250,000	2016
Sewer Rehab Project Phase IV	2,000,000	2016
West Hickman Pump Station Water	750,000	2016

## GRAVES COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Mayfield-Graves County Park Development	1,500,000	2016
Industrial Park (Joint City-County Effort)	1,000,000	2016
Airport Improvement (City County Effort)	500,000	2016
National Guard Armory	300,000	2016
Road & Bridge Improvements, Rail infrastructure	500,000	2016
Water & Sewer Line Extensions	100,000	2016
KY 121 - Truck Route South	20,000,000	2016
Invest in community by a program that would allow students in school to work and learn with potential businesses by acquiring a trade for their future		
Marketing area for industry		



**CITY OF MAYFIELD  
Graves County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Truck By-Pass	100,000,000	2016
Street Improvement (Including bridge and new road construction)	5,000,000	2016
Sanitary Sewer Improvements	3,000,000	2016
Sewer Extensions	3,000,000	2016
Flood Control Projects	20,000,000	2016
Community Development	1,000,000	2016
Downtown Redevelopment	5,000,000	2016
Park Improvements	1,500,000	2016
Police/Fire Equipment	500,000	2016
Stormwater Sewer Project	5,000,000	2016
Community Swimming Pool	1,000,000	2016
Housing Relocation from Flood Prone area	2,000,000	2016

**CITY OF WINGO  
Graves County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Lloyd Loop Subdivision add sewer and lift station	300,000	2016-2017

## HICKMAN COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Ambulance Facility	1,000,000	2016-2018
Countywide Fire Department	1,250,000	2016-2018
Park Development	500,000	2016-2018
Road & Bridge Improvement	3,000,000	2016-2018
Flood Control Projects	1,500,000	2016-2018
Industrial Site Development	3,000,000	2016-2018
Columbus Belmont Park Lodging & Golf Course Development	6,000,000	2016-2018
Columbus Belmont Park	3,000,000	2016-2018
Columbus Sewer	1,200,000	2016-2018
Elderly Housing	2,000,000	2016-2018
Solid Waste Facilities	1,000,000	2016-2018
Low-Moderate Income Housing	2,000,000	2016-2018
Spec Building	4,000,000	2016-2018
Emergency Operation Center	2,500,000	2016-2018
Clinton Sewer	2,500,000	2016-2018
County Communications Systems	500,000	2016-2018

**CITY OF CLINTON  
Hickman County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Police & Fire Protection	10,000	2016
Street Improvements	60,000	2016
Sidewalk Improvements	90,000	2017
Park Development	200,000	2017
Wastewater System Improvements	30,000	2017
Street Light Improvements	30,000	2017

**CITY OF COLUMBUS  
Hickman County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Housing	300,000	2016
Water System Pump House	20,000	2016
Clear Well	100,000	2016
Generator for Water System	80,000	2016

## MARSHALL COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Water Improvements - New Service Area	1,000,000	2016
Water Line Extensions & Connections	500,000	2016
Sewer Improvements		
Aurora Sanitation, District 1	750,000	2016
Benton Service Area	200,000	2016
Hardin Service Area	100,000	2016
Draffenville District 2	500,000	2016
Gilbertsville	1,750,000	2016
Marshall County – Calvert City Riverport Development	20,000,000	2016
Solid Waste Collection, Disposal & Recycling	200,000	2016
Park Improvements - Existing Parks	100,000	2016
Road & Bridge Improvements	500,000	2016
Benton/Marshall County Industrial Park	6,000,000	2016
Infrastructure Tourism Related Business	1,000,000	2016
Calvert City Industrial Complex Wastewater Treatment Plant	60,000,000	2016

**CITY OF BENTON  
Marshall County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Sewer Department Improvements	2,300,000	2016
Industrial Development	200,000	2016
Phase II of Sewer Rehab	2,000,000	2016
Develop Industrial Park	2,000,000-3,000,000	2016

**CITY OF CALVERT CITY  
Marshall County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
City Beautification Plan & Implementation	100,000	2016-2017
Crime Prevention Program	2,000	Per Year
Park Improvements & Development	100,000	2016-2017
Railroad Crossing Westlake/BFG	65,000	2016
Extension of Water & Sewer to Developing Areas West	1,000,000	2016-2020
Police & Fire Equipment	375,000	2016-2020
New Water Treatment Facility & Well field	1,800,000	2016-2017
Extension Water Distribution System	500,000	2016-2019
Port Facilities Tennessee River	3,500,000	2016-2017
Westward Extension of Fifth Avenue (from Arizona Street to KY 1523)	2,200,000	2016-2017
Increase Capacity of Domestic Waste Water Treatment Plant	2,000,000	2016-2017
Upgrade Hwy 62 from I-24 to Hwy 641	7,100,000	2016-2018
Pedestrian trail from Kentucky Dam Village State Park to Memorial Park in Calvert City. Memorial Park to McDonalds only	525,000	2016-2018
Industrial Wastewater Plant	45,000,000	2017-2018
Kentucky Dam Airport upgrade, possession and operation	650,000	2016-2018
Construct entertainment/arts center within KDVS RP	850,000	2017-2018



**CITY OF HARDIN  
Marshall County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Sidewalk Improvements	150,000	2016
Street Improvements	250,000	2016
Recreation Park Improvements	75,000	2016
Drainage Projects	50,000	2016
Volunteer Fire Department Improvements	100,000	2016
Medical Clinic for Community	175,000	2016
Water & Sewer Extensions	100,000	2016
Wastewater Treatment System Improvements	200,000	2016

## McCRACKEN COUNTY

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Civil Air Patrol Building	150,000	2016
Sewer & Water Extensions/Connections	5,000,000	2016
Road & Bridge Improvements	1,500,000	2016
Barkley Regional Airport Business/Industrial Park	888,021	2016
County Park Improvements	250,000	2016
Flood Control/Mayfield Creek, Clarks River	1,000,000	2016

**CITY OF PADUCAH  
McCracken County**

<b>PROJECTS</b>	<b>Estimated Cost</b>	<b>Implementation Years</b>
Riverfront Redevelopment, docks & marine	50,000,000	2017-2025
River Discovery Museum Expansion	24,000,000	2017-2018
Floodwall Control System Refurbish – Phase 2	5,000,000	2017-2020
North & South Third/Fourth Gateways	150,000	2017-2018
Improvements to Lake at Bob Noble Park	250,000	2017-2020
Tennis Court Renovation	175,000	2017-2020
Storm Drainage Improvements	2,700,000	2017-2018
Street improvements resurfacing	500,000	Ongoing
Compost site	100,000	2017
New Fire Station, U. S. 62		
Replacement for #4 Jackson Street	2,000,000	2017
Housing/Neighborhood redevelopment:		
Owner Rehabilitation	750,000	Per year
Rental rehabilitation	250,000	Per year
New construction	250,000	Per year
Sidewalk, curb & gutter	250,000	Per year
New Road Development:		
Outer Loop – Phase 1	15,000,000	2017-2018
Outer Loop – Phase 2	20,500,000	2017-2018
Friendship Road Relocation	750,000	2017-2018
Perkins Creek Parkway 0 Phase 2	3,500,000	2017-2018
Old Mayfield Road & I-24 interchange	5,100,000	2017-2018
Perkins Creek Parkway phase 2	2,000,000	2017-2018
Jetton Boulevard Extension	1,750,000	2017-2018
U. S. 60 widening	1,400,000	2017-2018
Bridge Street widening	3,850,000	2017-2018
New East-West connector	3,500,000	2017-2018
Downtown Parking Garage	6,000,000	2017-2018
Downtown Hotel	4,500,000	2017-2018
Paducah Convention Center renovation expansion	1,500,000	2017-2018
City wide sidewalk/bike/ped. access trails	4,000,000	2017-2018
Floodwall improvements (engineering)	32,000,000	2017-2018
Health Park (phase II)	700,000	2016-2019
Mountain bike course	150,000	2018
Perkins Creek nature Preserve boardwalk trails	750,000	2019
Soccer complex	8,000,000	2019-2025
Stuart Nelson Athletic complex	6,000,000	2018-2025

## PADUCAH — Continued

### Barkley Regional Airport:

New general aviation Hangar/maintenance	600,090	2017-2018
Acquire two property parcels	270,000	2017-2018
Emergency electrical generator	77,000	2017-2018
Perimeter service road	275,000	2017-2018
Extend West G. A. apron	800,000	2017-2018
New airline terminal & ramp, mark & light, roadways, etc.	6,600,000	2017-2018
Construct new parallel twy on West side of Rwy 04/22	900,000	2017-2018
Construct add apron	1,200,000	2017-2018
1,500 ft. extension of Rwy 14/32 realign Fisher Road, Marking & Lighting	1,600,000	2017-2018
Construct extension of Twy C East to serve runway extension, remove fee hangars, etc.	650,000	2017-2018
Construct South parallel taxiway for Rwy and new terminal location	1,200,000	2017-2018

### Paducah Water Works:

Levin Avenue	130,000	2017-2018
Massac Elevated Storage Tank	2,067,000	2017-2018
Bryant Ford Road	278,000	2017-2018
Culp Road/Terrace Lane area	194,000	2017-2018
Austin Street	561,000	2017-2018
Kentucky Avenue/Brown Street transmission	1,527,000	2017-2018
Schneidman Road	242,000	2017-2018
Southside pump station inflow	113,000	2017-2018
US 60 West Main	1,379,000	2017-2018
Buckner Lane, Hansen & Holt Road	188,500	2017-2018
Husbands Road Replacement Phase I	885,000	2017-2018
John Puryear Drive Ext	603,000	2017-2018
Lone Oak Road (US 45) Replace	487,000	2017-2018
US 45 replace	207,000	2017-2018
Emergency Generator – Cairo Road Sta.	95,000	2017-2018

### Paducah McCracken Joint Sewer Agency:

Collection System Rehabilitation (yearly)	750,000	2017-2018
Woodlawn WWTP	10,000,000	2020
Massac Creek Int. Phase III	4,000,000	2018
Reidland Collection System Overflow Tank	2,000,000	2017 in design
Woodlawn Collection System Overflow Tank		
Homewood Drainage Basin	1,000,000	2017 under
Dewatering Building and Press replacement	2,000,000	2019
Downtown/Lowertown/Streetscape Construction/Wayfinding	1,500,000	2017-2019

## **PADUCAH — Continued**

Downtown parking garage	6,000,000	2017-2020
Revised River Discover Center expansion	10,000,000	2017-2018
Columbia Theatre Renovation	8,000,000	2017-2020
Market House Theatre expansion	12,000,000	2018-2023
Market House Museum expansion	21,000,000	2018-2023
Farmers' Market expansion	2,000,000	2017-2021
Irvin Cobb Hotel	44,000,000	2017-2021
City Arts Apartments	15,000,000	2017-2021
Paducah Visual Arts Center	2,000,000	2017-2021

## **EVALUATION/PERFORMANCE MEASURES**

EDA has established a number of criteria on which the CEDS is to be evaluated. These include the number of jobs to be created and retained in the region, the amount of private investment, and changes in the economic climate. Noted below are the performance measures for the next five years and the region's progress:

- 1. Job Creation – The goal for the next five years is to retain existing jobs and pursue new economic development ventures that will increase employment. The goal is to create 1,000 new jobs in the region over the next five years.**

The past year saw new job announcements with 234 new jobs being created in the region.

- 2. Private Investment – The goal for the next five years is to have a minimum of \$50 million in new private investment each year.**

The total private investment associated with these new and expanding projects will be approximately \$36,294,291 million.

Area Development District <u>Purchase</u>				FY <u>2016</u>							
Entity	County	Loan/Grant Title	Funding Source	Q1	Q2	Q3	Q4	Amount	A/D/P	Element	
1	Crider Farms, LLC	Graves	SBA 504	SBA 504	X			1,286,000.00	P	120	
2	City of Mayfield	Graves	Kiwanas Park Improvement Project	Land & Water Conservation Fund	X	X		50,000.00	D	140	
3	City of Mayfield	Graves	Community Center Construction Project	Community Development Block Grant	X	X		500,000.00	D	125	
4	Symsonia Fire Department	Graves	Assistance to Firefighters Grant Program	Department of Homeland Security	X	X	X	200,000.00	P	140	
5	City of Kevil	Ballard	Kentucky Office of Homeland Security	Department of Homeland Security	X			80,000.00	A	140	
6	City of Fulton	Fulton	Kentucky Office of Homeland Security	Department of Homeland Security	X			19,000.00	A	140	
7	Hickman County	Hickman	Kentucky Office of Homeland Security	Department of Homeland Security	X			39,000.00	A	140	
8	Carlisle County	Carlisle	Kentucky Office of Homeland Security	Department of Homeland Security	X			36,000.00	A	140	
9	Fulton County	Fulton	State's Economic Development Program	Delta Regional Authority	X			337,223.00	A	120	
10	Hickman Riverport	Fulton	State's Economic Development Program	Delta Regional Authority	X			150,000.00	A	120	
11	Ballard County ED	Ballard	State's Economic Development Program	Delta Regional Authority	X			50,000.00	D	120	
12	City of Paducah	McCracken	State's Economic Development Program	Delta Regional Authority	X			47,250.00	D	120	

13	Freeman Dental	McCracken	SBA 504 - Building Purchase - Expansion	SBA 504	X					334,000.00	A	120
14	Posh Academy	McCracken	SBA 504 - Building Purchase - Expansion	SBA 504	X					118,000.00	A	120
15	Troutt Old Time General Store	McCracken	SBA 504 - Start up building & equipment purchase	SBA 504	X					90,000.00	A	120
16	Culver's of Paducah	McCracken	SBA 504 - Start up building & equipment purchase	SBA 504	X					946,000.00	A	120
17	Sig's Seafood Shop	McCracken	SBA 504 - Start up building & equipment purchase	SBA 504	X					365,000.00	A	120
18	The Matlock Restaurant Group, LLC	Monroe	SBA 504 - Start up building & equipment purchase	SBA 504	X					561,000.00	A	120
19	Brotherton Insurance Agency, Inc.	McCracken	Expansion	SBA Microloan & RBEG #2	X					80,000.00	A	120
20	B3 Boutique	Graves	Expansion	SBA Microloan	X					50,000.00	A	120
21	Rusted Roots	Carlisle	Expansion	RBEG	X					22,500.00	A	120
22	Majesty, LLC	Marshall	SBA 504	SBA 504		X				624,000.00	A	120
23	West End Kids Academy, LLC	McCracken	SBA Microloan-Start-up Day Care Center	SBA Microloan		X				49,500.00	A	120
24	Best Shot Transportation	Ballard	Transportation Start-up	SBA Microloan		X				15,000.00	A	120
25	Thompson Law Firm	Christian	Expansion	SBA 504		X				166,000.00	A	120
26	1st KY Realty, LLC	Calloway	Expansion	EDA & RBEG		X				187,500.00	A	120
27	Victory RV Park	McCracken	SBA 504 Purchase	SBA 504		X				166,000.00	A	120
28	Calloway County	Calloway	Area	Department for		X	X	X		4,866.00	A	140



			Development Fund	Local Government							
29	City of Bardwell	Carlisle	Area Development Fund	Department for Local Government		X	X	X	2,433.00	A	140
30	City of Benton	Marshall	Area Development Fund	Department for Local Government		X	X	X	2,433.00	A	140
31	City of Murray	Calloway	Area Development Fund	Department for Local Government		X	X	X	4,866.00	P	140
32	Carlisle County	Carlisle	Area Development Fund	Department for Local Government		X	X	X	7,300.00	A	140
33	Hickman County	Hickman	Area Development Fund	Department for Local Government		X	X	X	4,866.00	P	140
34	Graves County	Graves	Area Development Fund	Department for Local Government		X	X	X	3,245.00	P	140
35	City of Clinton	Hickman	Area Development Fund	Department for Local Government		X	X	X	4,866.00	P	140
36	City of Wingo	Graves	Area Development Fund	Department for Local Government		X	X	X	3,244.00	A	140
37	Marshall County	Marshall	Area Development Fund	Department for Local Government		X	X	X	4,866.00	P	140
38	City of Paducah	McCracken	Area Development Fund	Department for Local Government		X	X	X	9,192.00	P	140
39	City of Fulton	Fulton	Area Development Fund	Department for Local Government			X	X	3,244.00	A	140
40	Hickman County	Hickman	Assistance to Firefighters Grant Program	Department of Homeland Security			X	X	290,300.00	P	140
41	Ballard County	Ballard	Assistance to Firefighters Grant	Department of Homeland			X	X	190,000.00	P	140

			Program	Security							
42	City of Wickliffe	Ballard	Recreational Trails Program	Department for Local Government			X	X	50,000.00	P	140
43	City of Mayfield	Graves	Recreational Trails Program	Department for Local Government			X	X	\$ 99,532.00	P	140
44	Ballard County Sheriff	Ballard	Highway Safety	Kentucky Office of Highway Safety			X	X	\$ 14,000.00	P	140
45	Ballard County Sheriff	Ballard	Law Enforcement Service Fee	Justice Cabinet			X	X	\$ 10,473.00	P	140
46	KJK Services, LLC	Marshall	SBA 504 - Start-up Little Caesar's Franchise Restaurant	SBA 504			X		\$ 328,000.00	A	120
47	SWIS Purchase, LLC	Marshall	SBA 504 - Start-up Psychiatric Children's Residential Treatment Facility	SBA 504			X		\$ 1,625,000.00	A	120
48	Universal Compressor Solutions, LLC	Graves	RLF-EDA-USDA RBEG - Expansion -real estate purchase	EDA RLF USDA RBEG			X		\$ 297,000.00	A	120
49	Winn Ventures, LLC	Jessamine	SBA 504 - Expansion - new building and land	SBA 504			X		\$ 371,000.00	A	120
50	Manwell Food Company	McCracken	SBA 504 - Building, land and equipment purchase for new Zaxby's in Paducah, Ky	SBA 504			X		\$ 378,000.00	A	120
51	Paducah Cigar Company	McCracken	SBA 504 - Expansion - new building and land	SBA 504			X		\$ 109,000.00	A	120
52	Quality Inn	Fayette	SBA 504 - Expansion - hotel purchase	SBA 504			X		\$ 1,385,000.00	A	120

53	Ballard County Fiscal Court	Ballard	Area Development Fund	Department for Local Government				X	\$	3,140.00	A	140
54	City of Mayfield	Graves	Area Development Fund	Department for Local Government				X	\$	3,245.00	P	140
55	Ballard County Sheriff	Ballard	COPS Universal Hiring Program	Department of Justice				X	\$	125,412.00	P	140
56	Marshall County	Marshall	State's Economic Development Program	Delta Regional Authority				X	\$	53,509.00	P	140
57	Graves County	Graves	State's Economic Development Program	Delta Regional Authority				X	\$	99,550.00	P	140
58	LSK, INC	Graves	IRP-Expansion-Equipment Purchase	IRP #1				X	\$	100,000.00	A	120
59	ACE Compressor Parts	Graves	EDA-Expansion-Equipment Purchase	EDA				X	\$	55,000.00	A	120
60	H & M Development	Marshall	USDA-RBEG #2 & SBA Microloan Expansion--Equipment and Working Capital	RBEG #2 & SBA Microloan				X	\$	70,000.00	A	120
61	Harlee Hoggs BBQ, LLC	McCracken	SBA 504--Start-up	SBA 504				X	\$	61,000.00	A	120
62												
63												
64												
									\$	<b>12,056,555.00</b>		